CONSOLIDATED FINANCIAL STATEMENTS with Supplementary Information

FOR THE YEAR ENDED DECEMBER 31, 2015





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## of St. Clair County

June 2016

To our Board of Trustees, Volunteers, Donors, Partners:

The year-ended December 31, 2015 marked a very successful year in the Community Foundation of St. Clair County's 71-year history. The attached consolidated financial statements for the Community Foundation and its two controlled supporting organizations ---The Community Renaissance Fund and the Blue Water Land Fund, Inc.---reflects consolidated net assets of \$53.25 million excluding agency endowments, which marked an all-time high.

Our success is only possible because of the tremendous spirit of philanthropy and generosity and efforts within our community and the shared vision of making this community a better place to live, work and play. In 2015, 283 new donors along with 559 repeat donors collectively made 1050 donations aggregating \$5.8 million in contributions. Inherent in this significant level of giving was the creation of nine new funds, opening the doors for additional giving opportunities, as well as two sizeable estate gifts in process of distribution.

The Foundation takes seriously its role as fiduciary and steward for the funds our donors have entrusted to our care. As such, we have been purposeful in the design and asset allocation with our investments of these funds to minimize the impact of market downturns and ensure the perpetuity of endowments while providing for as consistent grant funding as possible. Our investments are actively overseen by a Finance and Investment Committee and the services of an investment advisor. The Foundation's investment philosophy is one in which we openly recognize that our investment portfolio will typically not capture all of the market highs yet conversely will also typically not experience all of the market lows. That long-term, comprehensive and risk-diversified structure of our investment portfolio continues to prove positive for the Community Foundation. Through various market conditions and cycles, we have consistently performed well in comparison with our peers of foundation, endowment and institutional investors. For the year 2015, the total composite return from our main investment pool was 2.7%. Our investment pool returns over longer periods of time also proved equally commendable among our peers (3-year, 5-year, 7-year and 10-year returns were 9.21%, 7.95%, 10.98% and 6.52% respectively).

As a community foundation, our charitable grant-making is generally limited to the earnings from our endowed assets, which is governed by a spending policy based upon the growth and earnings from its endowed funds. Our spending policy not only maintains the same long-term prudent outlook to protect the health of Funds in perpetuity, but it also acknowledges and addresses community needs even in times of economic struggles and minimizes over-accumulation of investment earnings.

In 2015, the Community Foundation awarded \$1.3 million in grants, which was net of any refunds and excludes the FAS 136 (agency-liability) adjustment, and supporting organizations' elimination. Additionally, \$744,296 was allocated in 2015 on a consolidated basis to Foundation programs and initiatives, many of which are described in this letter.

#### of St. Clair County

The success of our grant-making begins with understanding those ever-changing needs within our local communities, assessing the programs, initiatives and non-profits serving those needs, and striving to align our discretionary funds, time and available community resources to address those needs. We accomplish this through a comprehensive strategic priorities assessment with our stakeholders every three years, and the resulting strategic priorities become the focus and direction over the subsequent three years. The year 2015 concluded our third year investing time and resources on "People" & "Place" and pursuing tactics and initiatives that will help lead to a new, healthy and vibrant regional economy and ultimately, a wonderful place to "live, work and play". Within this focus, we gave preference to two priority areas of primary long-term focus areas: Community and Economic Development and Education, with a secondary focus on Basic Needs & Human Services, and Arts & Culture.

One of the Foundation's greatest strengths is its leadership and long-standing ability to bring the donors and 'doers' together to accomplish great things, even when it involves tackling big, complex issues. One of the most exciting recent examples of this collaboration centers on the concept of 'reverse scholarships'. Well over a year ago, a common challenge to our regional economic prosperity was the identified need for skill sets in STEAM-related fields (science, technology, engineering, arts and math). This issue in compounded by the outflow of our young people whom have traditionally left the area for college, never to return and share the benefits from their education. Although historically traditional scholarships are popular with donors as a means to support education and impact the lives of young people in our area, they provide limited impact to community and economic development for that very reason. The seed was planted of offering incentives to draw them back. This concept required navigating unchartered waters of legal, tax and charitable challenges associated with such a program, yet we forged ahead in a leading role with regional, state and national partners to overcome the hurdles and in 2016, the program went live.

Our grant-making and collaborative efforts to impact and improve "People and Place" didn't stop there in 2015. Our redevelopment efforts on the St. Clair Plaza were finalized, and the Courtyard celebrated its grand opening in June.

The Blue Water River Walk and each new enhancement, including both the first phase Fishing Pier and the adjacent St. Clair County Wetlands Park added in 2015, are very visible examples of our efforts on "People" and "Place". There are no words that can adequately capture the impact of the transformation of this mile-long stretch of shoreline that once supported our economy in industrial ways but had sat worn and unused for years...Current impact can only be measured by experiencing the River Walk firsthand and seeing the community embrace and enjoy this legacy with its pedestrian trail, natural shoreline and multiple access points and amenities. The ultimate impact is knowing that this land can once again support our economic growth and prosperity ---now through tourism, recreation, boating, healthy lifestyles and place-making...and quality of life.

More often than not, the previous examples highlight significant projects or initiatives that arose from our strategic priorities and efforts in assessing current community needs. All were supported at least in part through discretionary, unrestricted grant-making funds, and further developed through community campaigns. As a community foundation, first and foremost, we are here to assist all donors in fulfilling their charitable goals, whatever those endeavors may be.

## of St. Clair County

With that in mind, it's important to acknowledge that approximately 90% of the number of grant-making endowment funds held are non-discretionary. That means, these Funds still support "People" and "Place" and significantly improve the quality of life; however, the donors have specified whether that impact supports particular fields of interest, non-profit organizations, or scholarships or they reserve the right to advise us on the areas of distribution as allowed by law and IRS regulations.

Mid-2015, the 2016-2018 visioning and strategic prioritization process was initiated and the Foundation's Strategic Priorities were finalized in January 2016. During this next three-year cycle, the Foundation's focus for its financial and organizational resources will remain on People & Place again, however, our priorities will be centered around Community & Economic Prosperity, Cradle to Career Exploration, and Healthy Lifestyles. More comprehensive details of our current priorities are outlined on our website.

After the purchase and start of renovations in 2015 on a building in downtown Port Huron, the Community Foundation is extremely excited to report that we moved into our permanent home in March 2016. It's been slightly more than two years since that fateful winter storm in January 2014 resulting in the flood to our offices and forcing immediate relocation. It's important to emphasize that none of our grant-making funds were used on our new offices and we believe they evidence the Foundation's continued investment in the community. These offices remind us daily what can arise from adversity and can be accomplished through perseverance, a positive outlook and generosity and we know they will serve us all for years to come.

Accountability, transparency and credibility are critical factors in the Foundation's past, present and future success, and it is noteworthy that the Foundation has maintained an unmodified audit opinion annually since our inception in 1944. We were one of the first 150 community foundations to receive and maintain accreditation for compliance with national standards for all community foundations, and in 2015, we completed the extensive process for what the Council on Foundations has transitioned into an annual re-accreditation process. The Foundation uses available technological resources in our endeavor to demonstrate these characteristics to all stakeholders including our Board and committees, donors, grantees and the general public. We make all our policies and governing documents available on our website ---www.stclairfoundation.org---along with audited financial statements and IRS Form 990s (also available upon request).

Foundation management acknowledges and accepts responsibility for Foundation financial records, and attests to the accuracy and fair presentation of financial statements and the soundness of accounting policies and system of internal controls. Throughout the independent audit, management has made available all financial records, minutes, fund agreements, policies and procedures, and other documentation, and has provided the required, signed management representations regarding our operations and financial records.

## of St. Clair County

The Community Foundation of St. Clair County, including its two Type I supporting organizations -The Community Renaissance Fund and Blue Water Land Fund, Inc., is a complex non-profit organization, and the largest foundation in the Michigan Thumb region. Throughout its 71-year history, donors, grantees/non-profits, community and government partners and the general public have looked to the Community Foundation for its leadership, vision, knowledge and experience, and financial and other resources. Our Board, Committee volunteers and staff will continue identifying and tackling the challenges faced, and bringing the donors and doers to make this entire region a great place to live, work and play now and for years to come.

Respectively submitted,

Randy Maiers

President & CEO

Karen A. Lee

Director of Finance

Karen a. Hee



CERTIFIED PUBLIC ACCOUNTANTS AND CONSULTANTS



#### INDEPENDENT AUDITOR'S REPORT

To the Board of Trustees Community Foundation of St. Clair County Port Huron, Michigan

#### Report on the Financial Statements

We have audited the accompanying financial statements of the Community Foundation of St. Clair County (a nonprofit organization) and supporting organizations which comprise the consolidated statement of financial position as of December 31, 2015, and the related consolidated statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of the Community Foundation of St. Clair County and supporting organizations as of December 31, 2015, and the changes in their net assets and their cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### Report on Summarized Comparative Information

We have previously audited the Community Foundation of St. Clair County's December 31, 2014 consolidated financial statements and we expressed an unmodified audit opinion on those audited consolidated financial statements in our reported dated June 11, 2015. In our opinion, the summarized comparative information presented herein as of and for the year ended December 31, 2014 is consistent in all material respects, with the audited consolidated financial statements from which it has been derived.

#### Other Matter

#### Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying supplementary information, as listed in the table of contents, is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

#### Disclaimer of Opinion on Other Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The Letter to the Volunteers, Donors, and Partners, as listed in the table of contents, which is the responsibility of management, is presented for purposes of additional analysis and is not a required part of the financial statements. Such information has not been subjected to the auditing procedures applied in the audit of the financial statement, and, accordingly, we do not express an opinion or provide any assurance on it.

Certified Public Accountants

Stewart, Beaveras & Whepple

June 16, 2016

# BASIC FINANCIAL STATEMENTS

## CONSOLIDATED STATEMENTS OF FINANCIAL POSITION DECEMBER 31, 2015 AND 2014

	2015	2014
ASSETS		
Current Assets:  Cash and cash equivalents  Receivables -	\$ 1,942,278	\$ 1,300,752
Pledges	36,289	39,945
Bequests	2,469,522	
Interest and other	68,814	14,718
Notes	5,000	2.050
Prepaid expenses Total Current Assets	3,307 4,525,210	3,050 1,358,465
	4,323,210	1,556,465
Non-Current Assets:		21 207
Pledges, net of discount of \$0 and \$5,275, respectively Notes receivable, net of discount of \$3,352 and \$0, respectively	85,233	31,207 68,585
Total Non-Current Assets	85,233	99,792
Service Services - Andread - The Andread Services - Andread -		
Property and Equipment:  Land, land improvements, building, and equipment, net of		
accumulated depreciation of \$278,138 and \$181,742, respectively	4,912,413	3,885,661
Other Assets:		
Cash surrender value of contributed life insurance	55,133	163,144
Certificates of deposit	271,000	209,000
Investments	45,405,679	45,720,475
Land held for sale	79,227	79,227
Investment - Escrow deposit	8,350	32,233
Total Other Assets	45,819,389	46,204,079
Total Assets	\$ 55,342,245	\$ 51,547,997
LIABILITIES AND NET ASSETS		
Current Liabilities: Accounts payable	\$ 155,570	\$ 19,820
Grants payable	13,000	13,000
Accrued expenses	27,361	21,235
Charitable gift annuity payable	21,559	21,559
Escrow deposit	8,350	32,233
Total Current Liabilities	225,840	107,847
Noncurrent Liabilities:		
Note payable	68,585	68,585
Charitable gift annuity Deferred compensation contract	45,778 62,502	45,778 60,456
Funds held as agency endowments	1,688,132	1,630,993
Total Noncurrent Liabilities	1,864,997	1,805,812
Total Liabilities	2,090,837	1,913,659
Net Assets:		
Temporarily restricted	43,118,144	40,197,641
Unrestricted	10,133,264	9,436,697
Total Net Assets	53,251,408	49,634,338
Total Liabilities and Net Assets	\$ 55,342,245	\$ 51,547,997

#### CONSOLIDATED STATEMENT OF ACTIVITIES FOR THE YEAR ENDED DECEMBER 31, 2015 WITH COMPARATIVE TOTALS FOR THE YEAR ENDED DECEMBER 31, 2014

		Temporarily	Γ	Total		
	Unrestricted	Restricted	2015	2014		
Revenues, gains, and other support:	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					
Public Support -						
Contributions						
Cash	\$ 1,760,359	\$ 2,247,387	\$ 4,007,746	\$ 1,781,749		
Non-cash	40,309	1,781,477	1,821,786	2,702,956		
Total Contributions	1,800,668	4,028,864	5,829,532	4,484,705		
Revenue and Gains -						
Government grants	-	-	<i>5</i> =	248,702		
Investment income, net of expense	76,674	480,541	557,215	2,522,947		
Increase in cash surrender value of life insurance	w. <u>P</u>	1,609	1,609	3,634		
Fund management fees	17,834		17,834	16,800		
Other	15,868	2,500	18,368	34,408		
	110,376	484,650	595,026	2,826,491		
Net Assets Released from Restrictions:						
Expenses appropriated by the Board	1,593,011	( 1,593,011)	/ <u>u</u>	-		
Total Revenues, Gains, and Other Support	3,504,055	2,920,503	6,424,558	7,311,196		
Expenses:						
Program expenses:						
Youth Advisory Council	3,025	<b>=</b> 0	3,025	1,712		
Grants	1,315,514	<b>H</b> X	1,315,514	1,674,871		
Community Initiatives	298,902		298,902	570,438		
Other Program Expenses	442,369		442,369	592,112		
Management and general	452,869	<b>≡</b> %	452,869	415,731		
Fundraising expenses	294,809		294,809	283,302		
Total Expenses	2,807,488		2,807,488	3,538,166		
Change in Net Assets	696,567	2,920,503	3,617,070	3,773,030		
Net Assets at beginning of year	9,436,697	40,197,641	49,634,338	45,861,308		
Net Assets at end of year	\$10,133,264	\$43,118,144	\$ 53,251,408	\$49,634,338		

#### CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED DECEMBER 31, 2015 WITH COMPARATIVE TOTALS FOR THE YEAR ENDED DECEMBER 31, 2014

	Program Services							
	Community Foundation		Community Renaissance					
								Total
Salaries	\$	165,805	\$	200	\$	Was .	\$	165,805
Employee Benefits/Payroll Taxes	φ	49,708	φ	-	Φ	1.2	φ	49,708
Professional Services/Consultancies		1,069		15		13,604		14,673
Legal Services		1,009				13,004		14,075
		15,814						15,814
Occupancy		2000 Miles 22		2 296		10 202		
Utilities  Environment Pontal and Maintenance		4,124		2,386		10,282		16,792
Equipment Rental and Maintenance		3,697		5,430		0. <del>-</del>		9,127
Telephone		1,235		1.000		210		1,235
Postage		790		1,090		210		2,090
Community Relations and Awareness		12,006		2,042		3,480		17,528
Donor Cultivation/Fundraising		17,944				×=		17,944
Foundation Committee		2,164		/ <del>***</del>		-		2,164
Dues, Memberships, and Subscriptions		2,197		-				2,197
Insurance		4,361		2,019		15,873		22,253
Office Supplies		1,273		-		-		1,273
Stationary/Printing		1,277		-		25		1,277
Computer Equipment and Maintenance		6,982		(-)		2.00		6,982
Travel and Related Expenses		3,405		513		75		3,918
Other		2,314		620		350		3,284
Depreciation		3,252		22,827	1	62,226		88,305
		299,417		36,927		106,025		442,369
Youth Advisory Council		3,025		-		35 <b>=</b> 1		3,025
Grants		1,315,514				A. 775		1,315,514
Community Initiatives		<u> =                                   </u>	ē	40,578		258,324	e e	298,902
Total Expenses	\$	1,617,956	\$	77,505	\$	364,349	\$ 2	2,059,810

Supporting Services					Total				
	anagement ad General	F	undraising		2015		2014		
\$	260,370	\$	156,642	\$	582,817	\$	547,946		
	79,613		50,686		180,007		181,913		
	25,275		2		39,948		106,200		
	11,006		=		11,006		9,334		
	24,143		15,214		55,171		89,200		
	6,296		3,967		27,055		3,720		
	5,644		3,557		18,328		10,749		
	1,885		1,188		4,308		4,116		
	1,205		760		4,055		3,758		
	3 <b>4</b>		-		17,528		48,682		
	-		12,687		30,631		19,019		
	2 <b>=</b>				2,164		2,455		
	3,353		2,113		7,663		8,129		
	6,657		4,195		33,105		28,253		
	1,943		1,224		4,440		5,306		
	1,949		1,228		4,454		1,643		
	10,659		6,717		24,358		25,406		
	5,198		3,276		12,392		14,684		
	2,710		28,227		34,221		98,509		
	4,963		3,128		96,396		82,123		
	452,869		294,809		1,190,047	-	1,291,145		
	·=				3,025		1,712		
	X=				1,315,514		1,674,871		
	12	-	nu nu	::I	298,902		570,438		
\$	452,869	\$	294,809	\$	2,807,488	\$	3,538,166		

## CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE YEAR ENDED DECEMBER 31, 2015 AND 2014

	2015		2014	
Cash Flows from Operating Activities:			100	
Change in net assets	\$	3,617,070	\$	3,773,030
Adjustments to reconcile change in net assets to net				
cash provided by (used in) operating activities:				
Depreciation		96,396		82,123
Decrease (increase) in cash surrender value of				
contributed life insurance		391	(	3,634)
Increase in discount of pledges and notes	(	1,923)		4,468
Non-cash contributions	(	1,821,786)	(	2,702,956)
Realized and unrealized loss (gain) on investment securities		332,625	(	1,917,945)
Non-cash initiatives/expenses		40,308		546,503
Loss on disposal of assets		.~ 9 <del></del> 0		33,932
Increase / decrease in operating assets and liabilities -				
Pledges/bequests receivable	(	697,643)	(	63,377)
Note receivables	(	25,000)		7,329
Other receivables	Ì	54,096)	(	9,599)
Prepaid expenses	ì	257)		5,456
Surrender value of contributed life insurance		107,620		-
Accounts payable		135,750	(	56,319)
Accrued expenses		6,126	ì	758)
Accrued employee benefits		2,046		15,357
Deferred revenues			(	250)
Grants payable		-	ì	8,446)
Funds held as agency endowments		57,139		48,121
Charitable gift annuity payable				49,743
Net Cash Provided by (Used in) Operating Activities		1,794,766	(	197,222)
	-	1,771,700		177,222)
Cash Flows from Investing Activities:				
Proceeds from sale of investments		14,354,967		14,483,055
Purchase of investments	(	14,323,059)	(	14,526,115)
Sale (purchase) of certificates of deposits	(	62,000)		94,918
Purchase of property and equipment	(	1,123,148)	(	397,572)
Net Cash Used in Investing Activities		1,153,240)	(	345,714)
Net decrease in cash and cash equivalents		641,526	(	542,936)
Cash and cash equivalents at beginning of year	3 <u>c</u>	1,300,752	81	1,843,688
Cash and cash equivalents at end of year	\$	1,942,278	\$	1,300,752
Noncash Investing activities:				
Receipt of donated property and equipment	\$	<u> 221</u>	\$	196,609
Donated investment securities	Ψ	48,479	Ψ	3,648,846
Donated investment securities	\$	48,479	\$	3,845,455
	Ψ	70,717	Ψ	J,07J,7JJ

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2015

## NOTE 1 - NATURE OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:

#### **DESCRIPTION OF ORGANIZATION:**

The Community Foundation of St. Clair County is an IRS-approved 501(c)(3) charitable organization which works with donors and community partners to serve the charitable needs and enhance the quality of life primarily in and for the communities in St. Clair County.

The Community Renaissance Fund was organized in 2004 as a 501(c)(3) to serve as a supporting organization of the Community Foundation of St. Clair County. The Board of Directors of the Community Renaissance Fund is determined by the Board of Trustees of the Community Foundation of St. Clair County. Since the Community Foundation of St. Clair County has a controlling interest, generally accepted accounting principles require that it be consolidated with the Community Foundation of St. Clair County.

The Blue Water Land Fund, Inc. was organized in 2011 as a 501(c)(3) to serve as a supporting organization of the Community Foundation of St. Clair County. The Board of Trustees of the Blue Water Land Fund, Inc. is appointed by the Board of Directors of the Community Foundation of St. Clair County. Since the Community Foundation of St. Clair County has a controlling interest, generally accepted accounting principles require that it be consolidated with the Community Foundation of St. Clair County.

The consolidated financial statements report all activities of the Community Foundation of St. Clair County, the Community Renaissance Fund, and Blue Water Land Fund, Inc., where any intercompany transactions are eliminated.

#### SIGNIFICANT ACCOUNTING POLICIES:

The accounting policies of the Community Foundation of St. Clair County and supporting organizations (the "Foundation") are in accordance with accounting principles generally accepted in the United States of America as applicable to nonprofit organizations. The following is a summary of policies, which are considered significant to the Foundation:

BASIS OF ACCOUNTING/PRESENTATION - The consolidated financial statements include the accounts of the Community Foundation of St. Clair County, the Community Renaissance Fund, and Blue Water Land Fund, Inc., which are reported on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America. Interorganizational transactions have been eliminated in the consolidated statements. The statements are presented in accordance with the accounting principles outlined in the American Institute of Certified Public Accountants Audit and Accounting Guide for Not-for-Profit Organizations and the Financial Accounting Standards Board in its Accounting Standards Codification (ASC) Statement 958 Financial Statements of Not-for-Profit Organizations. In accordance with ASC 958, the Foundation is required to report information regarding financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, or permanently restricted net assets depending on the existence and/or nature of any donor restrictions.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2015

## NOTE 1 - NATURE OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - (cont'd):

The bylaws of the Foundation include a variance provision that allows the Board of Trustees of the Foundation to vary the use of substantially all contributions. The Board of Trustees strives to honor a donor's charitable intent, unless in their sole judgment that intent becomes, in effect, unnecessary, incapable of fulfillment, or inconsistent with the charitable needs of the community or area served by the Foundation. Since the Board of Trustees must exercise the variance power, these contributions have been shown as temporarily restricted.

**CASH AND CASH EQUIVALENTS** - The Foundation considers all highly liquid investments with a maturity of three months or less from the date of purchase to be cash equivalents.

**INVESTMENTS** - The Foundation reports its investments in accordance with generally accepted accounting principles for not-for-profit organizations, which establish accounting standards for investments in certain equity securities and for all debt securities. The guidance prescribes that covered investments be reported in the statement of financial position at fair value with any realized and unrealized gains or losses reported in the Statement of Activities. Donated investments are recorded at the estimated "fair" value on the date received and thereafter carried in accordance with the above provisions.

Investment income is recognized as revenue in the period it is earned and gains and losses are recognized as changes in net assets in the accounting period in which they occur.

**PLEDGES RECEIVABLE** - Unconditional promises to give are recognized as contributions in the period the promise is received. Conditional promises to give are recognized when the conditions on which they depend are substantially met. Unconditional contributions receivable that are expected to be collected within one year are recorded at the net realizable value, those that are expected to be collected in future years are recorded at the present value of the expected future cash flows using management's best estimate of key assumptions including collectability, payment period, and a discount rate commensurate with current market and other risks involved.

**BEQUESTS RECEIVABLE** - The Foundation records bequests as contribution revenue in the year of notification, when the gift is irrevocable and the value can be estimated. Bequests are recognized as revenue when the Foundation has an irrevocable right to the gift, such as when the bequest has been declared valid.

**NOTES RECEIVABLE** - Notes receivable are stated at the amount management expects to collect from outstanding balances. All notes are recorded net of any forgivable portion and long-term notes with no interest are recorded at the estimated present value.

Interest on loans is recognized over the term of the loan and is calculated on principal amounts outstanding according to the terms of the loan agreement.

**GRANTS** - Grants are recorded as expenses when they are approved by the Board of Trustees for payment.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2015

## NOTE 1 - NATURE OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - (cont'd):

**PROPERTY AND EQUIPMENT** - Property and equipment consists of land, land improvements, buildings and improvements, office furniture, equipment, and leasehold improvements and are recorded at cost at the date of purchase or at estimated fair market value at the date of donation. Major additions are capitalized, while maintenance and repairs, which do not improve or extend the life of the respective assets, are expensed currently. Gains or losses from disposals are included in earnings. Depreciation is computed on the straight-line method over the estimated useful lives of the assets.

The estimated useful lives of the assets are as follows:

Building and improvements 40 years
Leasehold improvements 7-15 years
Furniture and equipment 2-15 years

INCOME TAXES - The Foundation is a not-for-profit organization classified by the Internal Revenue Service as tax-exempt under Section 501(c)(3) and is a nonprivate foundation under Section 509(a)(1) of the Internal Revenue Code of 1986. The Community Renaissance Fund and Blue Water Land Fund, Inc. are classified by the Internal Revenue Service as tax-exempt under Section 501(c)(3) and Type 1 supporting organizations under Section 509(a)(3). Accordingly, no provision for income taxes is required. However, certain investment activity of the Foundation is subject to federal income tax, which is immaterial and thus has been expensed when paid. Therefore, no provision of income taxes has been made in these financial statements.

The Foundation's forms 990 and 990-T for years ending 2012, 2013, 2014, and 2015 are subject to examination by the IRS, generally for 3 years after they were filed.

INVESTMENT POOLS AND ALLOCATION OF INVESTMENT INCOME - The funds are combined into one or more investment pools with various fund managers, whereby each participating fund shares a percentage interest of the total investments. Realized and unrealized gains and losses, interest and dividend income from securities in the investment pool, bank interest, and investment management and custodial fees are allocated monthly to the individual funds based on the relationship of the investment balance of each fund to the total investment balances of all funds in the pools.

**FAIR VALUE MEASUREMENTS** - ASC 820, *Fair Value Measurements and Disclosures*, defines fair value, establishes a framework for measuring fair value, and requires certain disclosures about fair value measurements. The Foundation accounts for certain financial assets and liabilities at fair value.

**FUNCTIONAL EXPENSES** - The costs of providing the program and support services have been reported on a functional basis in the statement of activities. Indirect costs have been allocated between the program and support services based on direct salaries. Although the methods of allocation used are considered reasonable, other methods could be used that would produce a different amount.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2015

## NOTE 1 - NATURE OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - (cont'd):

**ESTIMATES** - In preparing the consolidated financial statements in conformity with accounting principles generally accepted in the United States of America, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**SUBSEQUENT EVENTS** - In preparing these financial statements, the Organization has evaluated events and transactions for potential recognition or disclosure through June 16, 2016, the date the financial statements were available to be issued.

#### **NOTE 2 – CASH AND INVESTMENTS:**

#### **CONCENTRATION OF CREDIT RISK-**

Cash, cash equivalents, and certificates of deposit of \$2,213,278 at December 31, 2015 are made up of demand deposit accounts, certificates of deposit and \$50 petty cash funds. The bank balance at December 31, 2015 totaled \$2,113,822, which was insured by depository insurance, as required by internal policy.

#### **INVESTMENTS-**

At December 31, investments within the operating (Program and Services Fund) and endowment pools of the Foundation consist of the following:

	2015	2014		
Money Market Funds	\$ 332,157	\$	917,496	
Common Stock	3,309,251		3,426,065	
Common Commingled Trust Fund	3,295,151		3,338,477	
Exchange Traded & Mutual Funds	31,723,441		32,869,916	
U.S. Debt Securities - mortgage-backed				
securities	410		519	
Corporate debt securities	31		35	
Alternative investments -				
Private Real Estate Investments	 6,753,588		5,200,200	
	\$ 45,414,029	\$	45,752,708	

The Foundation had the following return on investment for the year ended December 31:

	2015			2014
Interest and Dividends	\$	1,197,827	\$	820,233
Gain on Sale of Investments		245,398		2,976,539
Unrealized Loss on Investments	(	578,023)	(	1,121,761)
Investment Management Fees	(	307,987)	(	152,064)
Total	\$	557,215	\$	2,522,947
5,200207				

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2015

#### **NOTE 3 - PROPERTY AND EQUIPMENT:**

The following is a summary of Property and Equipment at December 31, 2015:

Land	\$	2,788,473
Land improvements		957,175
Buildings and improvements		588,067
Equipment		122,027
Construction in progress	20-	734,809
		5,190,551
Less – accumulated depreciation	(	278,138)
	\$	4,912,413

Depreciation expense for the year was \$96,396.

#### NOTE 4 – PLEDGES/BEQUESTS RECEIVABLE:

The Foundation pledges and bequests receivable at December 31, 2015 totaled \$36,289, and \$2,469,522, respectively, all due in less than one (1) year. The Foundation uses the allowance method to determine uncollectible receivables. The allowance is based on prior years' experience and management's analysis of specific promises made. There was no allowance necessary for uncollectible receivables at December 31, 2015.

#### **NOTE 5 - NOTES RECEIVABLE:**

James C. Acheson 85 Trust - This asset and liability relate to a property acquired by Blue Water Community Action, funded by the Community Renaissance Fund through a gift from the James C. Acheson 85 Trust. As stipulated in the supporting letters of agreement, when the current renters no longer reside in the property, such property will be sold. At that time, the greater of the sales proceeds or the original loan amount of \$68,585 shall be repaid to the Community Renaissance Fund, who in turn agrees to repay the James C. Acheson 85 Trust this amount, less the cost of any major repairs that were needed during the rental period. The balance at December 31, 2015 including the current portion of \$0 is:

\$ 68,585

**Promissory Notes -** In August 2015, the Community Foundation of St. Clair County loaned \$25,000 without interest to a nonprofit organization, to be repaid in quarterly installments of \$1,250 over five years. The discount on the note receivable in excess of one year at December 31, 2015 is \$3,352. The balance at December 31, 2015, including the current portion of \$5,000, is:

\$ 21,648

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2015

#### NOTE 5 - NOTES RECEIVABLE - (cont'd):

Home Improvement Loans - During the years 2004 through 2006, home improvement loans in amounts up to \$30,000 were offered to renters, landlords, and potential buyers of homes in a ten-block residential area who were willing to convert a home from renter-occupied to owner-occupied. The Port Huron geographic area involved, the eligibility criteria and loan terms were established in conjunction with applicable funding sources, and new loans were not offered after 2006. The loans were interest-free, and one-half was repayable upon the sale of the home. The Foundation is listed on the promissory note and as a mortgagor on the mortgage. However, because of the trend of foreclosure and declining economy, and the fact that the Foundation is the second mortgagor, these loans have not been recorded as a receivable for financial statement purposes. Any subsequent payments will be recorded as revenue in the year they are received. The balance outstanding at December 31, 2015 amounted to \$71,726.

#### **NOTE 6 - GRANTS PAYABLE:**

At December 31, 2015, the Foundation's grants payable was \$13,000, which is payable in less than one year.

#### **NOTE 7 - LIFE INSURANCE CONTRACTS:**

The Foundation is the owner and beneficiary of life insurance policies for four individuals with an aggregate face value of \$391,042. The annual premiums are paid with contributions received from the individuals insured by the policies or by the policies' equity. The cash surrender value of these policies has been recorded as revenue and an asset when donated. Annual increases or decreases in the cash surrender value of the policies are recorded as revenue (or reduction of revenue) in the year incurred. The cash surrender value at December 31, 2015 is \$55,133.

#### **NOTE 8 - DEFERRED COMPENSATION:**

Effective January 1, 2005, the Foundation's Board approved the creation of a 403(b) Retirement Savings Plan, for the purpose of providing employees the opportunity to accumulate a source of retirement income in addition to Social Security and personal savings. All Foundation employees may make voluntary, tax-deferred contributions to the Plan, up to IRS limits, through salary reduction agreements. The Plan also provides for discretionary non-elective employer contributions (presently at 5%) for all employees who work 1,000 hours annually and have one year of service, with 100% immediate vesting. Fidelity Investments is the service provider of this Plan and contributions made under this Plan are electronically transferred on the same day as payroll. For the year ended December 31, 2015, the Foundation contributed \$22,196.

Additionally, effective October 1, 2004, the Foundation has a Deferred Compensation Benefit Agreement with its CEO/President. This agreement outlines a prorated, annual deferred compensation amount and a rolling 5-year vesting period as calculated from the effective date of the agreement. As of December 31, 2015, the CEO/President has "unvested" deferred compensation rights of \$62,502.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2015

#### **NOTE 9 - FUND MANAGEMENT FEES:**

The Foundation assesses a monthly management fee on the individual funds maintained, which supports Foundation operations. Fund management fees, as outlined in the current fee schedule, vary based upon the fund type and per annum, range from 1% to 2% of the market value of the fund's investments. The Foundation also assesses fees for temporary funds that have no plans for permanence of 3% of gifts received with a minimum of \$500 and for community projects in which the Foundation has been requested to manage of 7.5% of the total project budget with a minimum of \$5,000.

Total fund management fees assessed for the year ended December 31, 2015 were \$559,067, which represents revenue to the Foundation's Program and Services Fund and expense to the individual endowment funds. Due to the inter-fund nature of these transactions, consolidated financial statements only report the portion of fund management fee revenue associated with funds held as agency endowments, as further explained in Note 13.

#### NOTE 10 - CHARITABLE GIFT ANNUITY:

On December 18, 2002, donors' transferred assets having a fair value of \$302,930 to the Community Foundation of St. Clair County whereby the Foundation agreed to pay annual distributions of \$23,931 in quarterly installments of \$5,983 beginning March 31, 2003 to the donors for the remainder of their lives.

The fair value of the transferred assets as of December 31, 2015 was \$72,704, and the present value of the estimated future payments was \$67,337 at December 31, 2015, which was calculated using a discount rate of 4% and applicable mortality tables. The difference between the assets and estimated future payments of \$5,367 represents the net assets.

#### **NOTE 11 - FAIR VALUE MEASUREMENTS:**

In accordance with ASC 820, the Community Foundation uses fair value measurements to record adjustments to certain assets and liabilities. The ASC 820 defines fair value as "the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date." The Codification also sets out a fair value hierarchy ranking the levels of the inputs used as assumptions in the valuation techniques used to value an asset or liability. The fair value hierarchy gives the highest priority to quoted prices in an active market for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). Transfers between levels are deemed to have occurred as of the beginning of the year. The three levels of hierarchy are described as follows:

Level 1 - inputs are quoted market prices in active markets for identical assets or liabilities that are accessible at the measurement date. An active market is a market in which transactions of the asset or liability occur with sufficient frequency and volume to provide pricing information on an ongoing basis.

Level 2 - inputs are from other than quoted market prices included in Level 1 that are observable for the asset or liability, either directly or indirectly. These inputs include quoted market prices of similar assets or liabilities in active markets, quoted market prices for identical or similar assets or liabilities in markets that are not active, and pricing models developed principally from inputs from or corroborated by observable market data by correlation or other means.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2015

#### NOTE 11 - FAIR VALUE MEASUREMENTS - (cont'd):

Level 3 - inputs are unobservable and allowed in situations where there is little, if any, market activity for the asset or liability at the measurement date. These inputs reflect the reporting entity's own assumptions about assumptions that would be used by market participants.

The following table presents the Community Foundation's fair value hierarchy for the assets and liabilities measured at fair value as of December 31, 2015:

#### Assets and Liabilities Measured at Fair Value on a Recurring Basis:

	Total	Level 1	Level 2	Level 3
Assets				
Investments -				
Money Market Funds	\$ 332,157	\$ 332,157	\$ -	\$ -
Common Stock	3,309,251	3,309,251	<u> </u>	-
Common Commingled Trust (1)	3,295,151	-		-
Exchange Traded & Mutual Funds	31,723,441	31,723,441	<del></del>	
U.S. Debt Securities - mortgage				
backed securities	410		410	1. <b></b>
Corporate Debt Securities	31	;=:	31	-
Alternative Investments -				
Private Real Estate Investments (1)	6,753,588		-	
Total Assets	\$ 45,414,029	\$ 35,364,849	<u>\$ 441</u>	\$
Liabilities				
Charitable Gift Annuity Payable	\$ 67,337	\$ 67,337	\$ -	\$ -
Funds held as Agency Endowments (2)	1,688,132			
	\$ 1,755,469	\$ 67,337	\$ -	\$

- (1) These investments are measured at Net Asset Value (NAV) per share.
- (2) The fair value of these liabilities is based on the composite of the investments noted above.

Level 2 classifications consist of the following:

Mortgage Backed Securities and Corporate Debt Securities - are based on other market data for the same or comparable instrument or transactions.

#### Investments in Entities that Calculate Net Asset Value per Share

During 2015, the Foundation implemented ASU 2015-07, *Disclosure for Investment in Certain Entities that Calculate Net Asset Value per Share (or its Equivalent)*. Previously, investments measured at fair value using the NAV were classified in the fair value hierarchy based on redemption features associated with the investment. Under the new guidance, investments measured at fair value using net asset per share are no longer classified in the fair value hierarchy. The net value per share is estimated by the investment company.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2015

#### NOTE 11 - FAIR VALUE MEASUREMENTS - (cont'd):

At year end, the fair value, unfunded commitments, and redemption rules of those investments are as follows:

	_]	Fair Value	Jnfunded mmitments	Redemption Frequency, if Eligible	Redemption Notice Period
Commingled Trust	\$	3,295,151	\$ H	End of each month	10 days
Alternative Investments		6,753,588	1,826,471	Varies*	Varies*

<sup>\*</sup>Redemption frequency and notice periods of each investment vary from the end of each quarter to not applicable through the commitment period.

#### NOTE 12 - DONOR RESTRICTED AND BOARD DESIGNATED ENDOWMENTS:

#### **Net Asset Classifications**

In August 2008, The Financial Accounting Standards Board issued Staff Position No. FAS 117-1 (ASC 958), Endowments of Not-for-Profit Organizations: Net Asset Classification of Funds Subject to an Enacted Version of the Uniform Prudent Management of Institutional Funds Act (UPMIFA), and Enhanced Disclosures for All Endowment Funds. ASC 958 provides guidance on the net asset classification of donor-restricted endowment funds for a not-for-profit organization that is subject to an enacted version of the Uniform Prudent Management of Institutional Funds Act of 2006 (UPMIFA). The ASC 958 also improves disclosures about an organization's endowment funds (both donor-restricted endowment funds and board designated endowment funds) whether or not the organization is subject to UPMIFA.

The State of Michigan adopted UPMIFA effective September 10, 2009. The Foundation has determined that the majority of its net assets meet the definition of endowment funds under UPMIFA.

The Foundation is governed subject to Governing Documents and most contributions are received subject to the terms of these Governing Documents. Under the terms of these Governing Documents, the Board of Trustees is given Variance Power, which is the ability to distribute so much of the corpus of any gift, bequest or fund as the Board, in its sole discretion, shall determine. In accordance with UPMIFA, the Foundation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- 1. The duration and preservation of the fund;
- 2. The purposes of the donor-restricted endowment fund in conjunction with the Foundation's non-profit status;
- 3. General economic conditions;
- 4. The possible effect of inflation and deflation;
- 5. The expected total return from income and the appreciation of investments;
- 6. The Foundation's other available resources;
- 7. The Foundation's investment policies.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2015

#### NOTE 12 - DONOR RESTRICTED AND BOARD DESIGNATED ENDOWMENTS - (cont'd):

Most contributions and related fund agreements are subject to the terms of the Foundation's Governing Documents and specifically include language addressing the Community Foundation's Variance Power. Although the Foundation has variance power, the Foundation strives to honor any restrictions specified by the donors and would only exercise variance power in very unique and unusual circumstances. In light of these factors, all contributions subject to the Governing Documents and subject to UPMIFA are classified as temporarily restricted until appropriated; at which time the appropriation is reclassified to unrestricted net assets. Temporarily restricted net assets also consist of irrevocable charitable gift annuities, cash surrender values under several life insurance policies, and contribution receivables. Contributions that are not subject to the variance power would be recorded as permanently restricted, temporarily restricted or unrestricted, depending upon the specific terms of the agreement. Generally, for those contributions and funds that are not subject to UPMIFA, net assets are classified as unrestricted.

	Board Designated		×-	Donor Restricted
Balance at January 1, 2015	\$	4,155,302	\$	40,197,641
Contributions/grants		87,984	650	4,028,864
Net appreciation (depreciation)	(	14,477)	(	318,142)
Investment income		87,532		800,292
Other income				2,500
Expenses appropriated by the Board	(	292,199)	(	1,593,011)
Balance at December 31, 2015	<u>\$</u>	4,024,142	\$	43,118,144

#### **Endowment Investment and Spending Policies**

The Foundation has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowments while seeking to maintain "real" growth of assets, net of inflation, spending and fees. The Fund's investment objective is to earn a "real" rate of return which exceeds the rate of inflation by at least 4% per year over rolling five-year periods. The rate of inflation is defined as the annual rate of change in the Consumer Price Index.

The Foundation's objective is based on the expected returns under a strategic asset allocation policy outlining its diversification of asset classes. This asset allocation policy should result in normal fluctuation in the actual return, year-to-year, yet the expected level of volatility (or return fluctuation) is appropriate given the Fund's current and expected tolerance for short-term return fluctuations. Through appropriate diversification of assets, investment return volatility is reduced.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2015

#### NOTE 12 - DONOR RESTRICTED AND BOARD DESIGNATED ENDOWMENTS - (cont'd):

The Foundation's spending policy works together with the investment policy to provide a suitable level of funding to meet the donor and community charitable needs, while preserving the real value of endowment assets. The Foundation's spending policy calculates the amount of money annually distributed from the Foundation's various endowed funds, for both grant-making and administration, as deemed prudent by the Board after careful review and consideration of each Fund's health in terms of its corpus and the investment factors previously denoted. For each calendar year, the current spending policy is to generally distribute an amount equal to 5% of a rolling 16 quarter as determined as of September 30<sup>th</sup> of the previous year. The spending policy sets forth that a fund must be in existence for at least 12 months and have reached a \$25,000 fund minimum before spending is allowed unless otherwise supplemented by the donor. The policy further outlines spending criteria that are intended to balance the community's charitable needs, preserve funds in perpetuity, yet prevent excessive accumulation of market growth as follows:

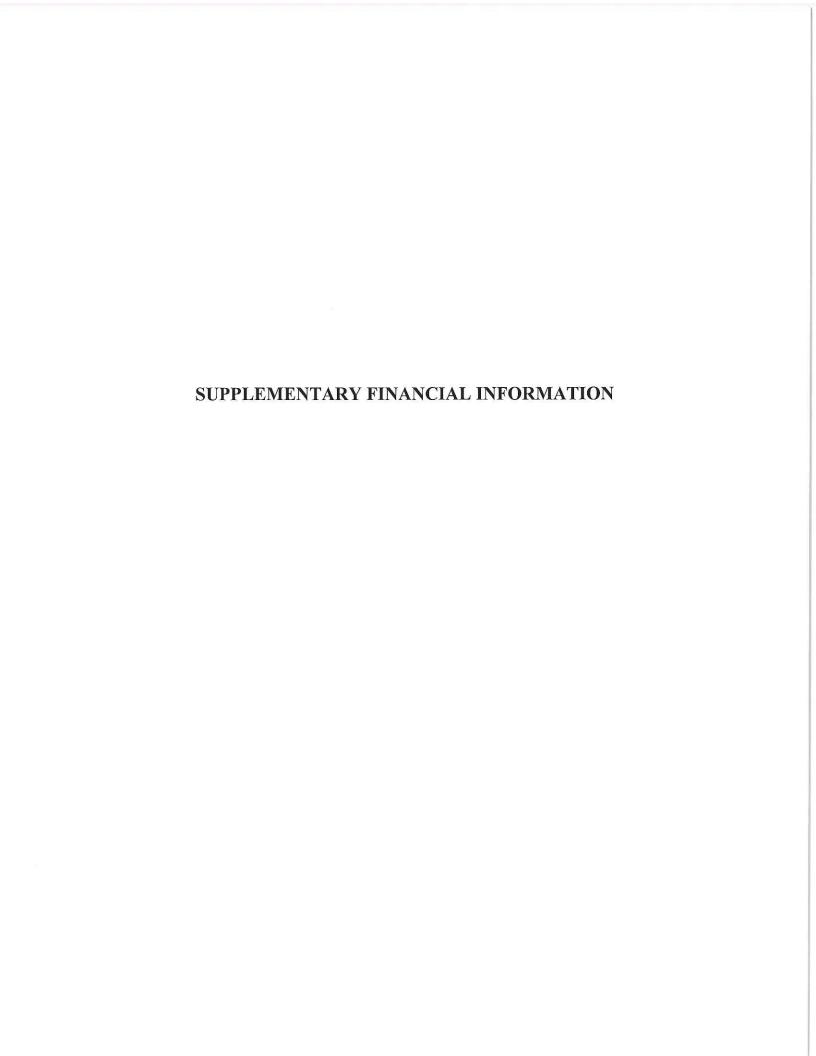
- Suspend spending where appropriate or at least limit spending to ordinary net income when continued market downturns have begun to infringe upon a fund's long-term health; and
- Establish a spending minimum of 3% and maximum 4% of total assets on funds that well maintained their purchasing power over time.

#### NOTE 13 - FUNDS HELD AS AGENCY ENDOWMENTS:

At December 31, 2015, the Foundation was the owner of 34 Agency Endowment Funds with a combined value of \$1,688,132. These funds are reported in accordance with Statement of Financial Accounting Standards Accounting Standards Codification Statement 605, "Transfers of Assets to a Not-for-Profit Organization or Charitable Trust That Raises or Holds Contributions For Others." These funds include donations from an agency for a Fund that benefits the same agency, or a hybrid of both donations from the agency and from unrelated third parties. Although all donations received are legally owned by the Community Foundation and remain its assets, the portion of the Fund that comes from the beneficiary agency is considered a reciprocal transfer and as such, the Community Foundation is required to report an offsetting liability. This liability must be equal to the donations from the agency plus the proportionate share of the Fund's realized and unrealized market gains and losses, investment income, fees and grant awards. Despite the offsetting liability, the Foundation generally considers these ASC 605 Funds to be permanently endowed and expects them to grow over time.

The following table summarizes the activity in such funds:

Agency Endowment Balances at January 1, 2015	\$	1,630,993
Agency gifts		85,766
Interest and dividends		46,354
Realized gains on investments		6,714
Unrealized losses on investments	(	13,749)
Grants	(	38,874)
Fund management fees	(	17,834)
Investment management fees	(	11,238)
Agency Endowment Balances at December 31, 2015	<u>\$</u>	1,688,132



## CONSOLIDATING STATEMENT OF FINANCIAL POSITION DECEMBER 31, 2015

	Community Foundation	Community Renaissance	Blue Water Land Fund	Consolidated Adjustments	Total
ASSETS	<b>;</b>				
Cash and cash equivalents	\$ 1,824,599	\$ 57,842	\$ 59,837	\$ -	\$ 1,942,278
Certificates of deposit	271,000		7700 Server Server	<b>₩</b>	271,000
Investments	45,405,679	× X	120		45,405,679
Pledge receivable	36,289	,=	11,400	( 11,400)	36,289
Bequests receivable	2,469,522	=		=	2,469,522
Note receivable, net discount					
of \$3,352 and \$0, respectively	21,648	68,585	휥	-	90,233
Interest and other receivables	65,625	734	4,910	( 2,455)	68,814
Inter-company receivable	81,682	7 <b>2</b>	=	( 81,682)	÷
Prepaid expense	3,265	42	2	<b>2</b> 8	3,307
Land, land improvements, building, and					
equipment, net of accumulated deprecia	tion				
of \$78,070, \$85,014, and \$115,054	990,423	412,571	3,509,419	-	4,912,413
Land held for sale		=	79,227	₩	79,227
Cash surrender value of contributed					
life insurance	55,133	=	-	-:	55,133
Restricted investment - escrow	-	1130 1130	8,350		8,350
	VAR TOTAL STATE OF BUSINESS	965 - 385 CHEV 2019 TAV VIII.	Age to continue to feeling		
Total Assets	\$ 51,224,865	\$ 539,774	\$ 3,673,143	\$( 95,537)	\$55,342,245
LIABILITIES AND	NET ASSETS				
Liabilities:					
Accounts payable	\$ 157,720	\$ 113	\$ 192	\$( 2,455)	\$ 155,570
Accrued expenses	26,720	641	-	<b>=</b> 0.	27,361
Grants payable	24,400	-	=	( 11,400)	13,000
Inter-company payable	:=::	-	81,682	( 81,682)	21
Charitable gift annuity payable	67,337	:=>	=	=	67,337
Note payable	<b>1</b>	68,585	-	=0	68,585
Deferred compensation contract	62,502	-	-	40	62,502
Funds held as agency endowments	1,688,132	-	## ## ## ## ## ## ## ## ## ## ## ## ##	<del>(</del>	1,688,132
Escrow deposit	-	F (=	8,350	-	8,350
Total Liabilities	2,026,811	69,339	90,224	( 95,537)	2,090,837
Net Assets:					
Temporarily restricted	43,118,144	<del>=</del>	-	<u>g</u> .	43,118,144
Unrestricted	6,079,910	470,435	3,582,919	<u> </u>	10,133,264_
Total Net Assets	49,198,054	470,435	3,582,919	-	53,251,408
Total Liabilities and Net Assets	\$ 51,224,865	\$ 539,774	\$ 3,673,143	\$( 95,537)	\$ 55,342,245

## CONSOLIDATING STATEMENT OF ACTIVITIES FOR THE YEAR ENDED DECEMBER 31, 2015

	Community Foundation	Community Renaissance	Blue Water Land Fund	Consolidated Adjustments	Total
Revenue, gains and other support: Public Support - Contributions					
Cash	\$ 3,989,790	\$ 68,400	\$ 450,759	\$( 501,203)	\$ 4,007,746
Non-cash	1,821,786	41,042	\$ 430,739 -	( 41,042)	1,821,786
Total Contributions	5,811,576	109,442	450,759	( 542,245)	5,829,532
Total Contributions	3,611,370	109,442	430,739	( 342,243)	3,627,332
Revenue and Gains -					
Investment income net of expense	556,990	83	142	=	557,215
Decrease in cash surrender value					
of life insurance	1,609	-	-	=	1,609
Fund management fees	17,834	-	-	=	17,834
Other	28,291	12,044		( 21,967)	18,368
	604,724	12,127	142	( 21,967)	595,026
Total Revenue, Gains,					No. Common participa
and Other Support	6,416,300	121,569	450,901	( 564,212)	6,424,558
Expenses:					
Program expenses:					
Youth Advisory Council	3,025		_	-	3,025
Grants	1,855,715	2,044	=	( 542,245)	1,315,514
Community Initiatives	-	40,578	258,324	=	298,902
Other Program Expenses	299,417	36,927	127,992	( 21,967)	442,369
Management and general	434,970	14,699	3,200		452,869
Fundraising expenses	290,935	#1	3,874	-	294,809
5					( <del></del>
Total Expenses	2,884,062	94,248	393,390	( 564,212)	2,807,488
Change in Net Assets	3,532,238	27,321	57,511	-	3,617,070
Net Assets at beginning of year	45,665,816	443,114	3,525,408		49,634,338
Net Assets at end of year	\$ 49,198,054	\$ 470,435	\$ 3,582,919	\$ -	\$ 53,251,408

	Temporarily				•	
	Unres	tricted	Restricted			
		Board	Donor		Agency	
	Undesignated	Designated	Restricted	Total	Endowment	
General Charitable Funds:				. I		
Program and Services (Operating) Fund	\$ 1,940,698	\$ -	\$ -	\$ 1,940,698	\$ -	
Community Investment Fund	-	2,105,925	<b>=</b> 0	2,105,925	-	
Acheson Community Foundation Fund	3. <del></del>	=	2,910,729	2,910,729	-	
James C. Acheson Fund	200	<del></del> 3	1,415,548	1,415,548	-	
Emerson G. and Lucilda A. Brown Fund	-	=	164,176	164,176		
Earl H. Donaldson Endowment Fund	-	32,945	21	32,945	1=1	
Donald W. and Alice I. Giese Endowment Fund	12	<u>=</u>	137,880	137,880	-	
Margaret C. Lutz Endowment	-	162,638		162,638	( <b>)</b>	
John Shier Fund	190	<b>4</b> 0	32,965	32,965	( <del></del> )	
Burman J. Misenar Endowment Fund	-		153,633	153,633	1 <del></del> .	
Florence C. Stephen Fund	8 <del>5</del> 5	148,045	50	148,045		
Virginia E. Farmer Endowment Fund	-	-	66,794	66,794	-	
Francis P. Willson Fund	-	1,191,962	£*	1,191,962		
Wirtz/Ogden Fund	-	© 0000 (	148,336	148,336	( <del>=</del>	
John and Rose Marie Wismer Fund	S#0	₩0	899,670	899,670	) <b>=</b> (	
Russell A. "Tim" Sheldon Endowment	-	<del>=</del>	38,384	38,384	-	
Turcotte/Craig Fund	-	= :	<b>-</b> 9	-		
Scholarship Funds:						
Alice W. Moore Memorial						
Scholarship Fund	-	₩	134,780	134,780		
Howard A. Acheson Memorial Fund	198	-	1,102,152	1,102,152	-	
Father Bartone Fund	·	-	815,255	815,255		
Beth Linsheid Duff Scholarship Fund	-	-0	144,121	144,121	15.	
Joseph Caimi Scholarship Fund	-	<del>-</del> 0	49,255	49,255	-	
Jack S. Campbell Memorial Fund	-	-:	129,623	129,623	-	
Kenneth and Verl Fleury Foundation Scholarship	· <del>-</del> -	=	404,160	404,160	-	
Darin Conrad Memorial Scholarship Fund	=	<u> </u>	45,994	45,994	<u>949</u> .	
Fuller Hansen Educational Trust Fund		4	871,540	871,540	<u> </u>	
Catherine Gellein Scholarship Fund	.=	<u></u>	31,590	31,590	=	
Blue Water Shipmasters' Fund	-	_	37,475	37,475	-	
Charles Myron and Betty Gossman Veterans Fund	_	-	62,999	62,999	-	
Pauline Groff Music Scholarship			,			
Endowment Fund		<del></del> 0	27,921	27,921		
Christian B. and Agnes A. Haas Scholarship Fund		è	201,380	201,380	<u> </u>	
Jake Jahn Fund	-	<u>~</u>	4,502	4,502	7=1	
Alexander and Celestine Lamere Fund	=	=	2,363,371	2,363,371	3 <b>=</b> 0	
Little Brothers Little Sisters of St. Clair			, , , ,			
County Scholarship Endowment Fund	_	_	139,548	139,548	-	
Lillian M. Perry Scholarship Fund	_	-	53,491	53,491	_	
Marine City Scholarship				65 (2 \$665)		
Foundation Endowment Fund	-	<u>24</u>	15,109	15,109	126,467	
River District Hospital						
Auxiliary McFern-Smeltzer						
Scholarship Endowment Fund		-	101,443	101,443	( <del>=</del> 0)	
Barbara Ann Kessler-Saph			===== <b>1</b> .1 ±===			
Scholarship Memorial Fund	=	=	52,004	52,004		
Randy Sugars Memorial Scholarship Fund		<b>5</b> .0	14,360	14,360		
			98 <b>4</b> 0.	**************************************		

			Assets Temporarily		
	Unres	tricted	Restricted	m	
		Board	Donor		Agency
	Undesignated	Designated	Restricted	Total	Endowment
Scholarship Funds (cont'd):	0	Φ	Ф 120.127	Ф 120.127	Ф 20.102
St. Clair Music Study Club Endowment Fund	\$ -	\$ -	\$ 130,137	\$ 130,137	\$ 29,183
Memphis High School Alumni Association Fund Foley, Sedwick, Stephenson Fund	-	-	41,555	41,555	
Charles G. and Berneice M. Uligian Fund		₩ #	166,551	166,551	
Evonne Vanderheuvel Scholarship Fund		7.	2,100	2,100	-
Douglas and Elda L. Webb Scholarship Fund			1,612,915	1,612,915	
James Wilhelm Memorial Scholarship Fund		253,366	1,012,913	253,366	_
Bert D. and Rose E. Wright Memorial		233,300	_	255,500	
Scholarship Fund	7 <b></b>	_	112,284	112,284	_
John F. & Rose Marie Wismer Community			112,204	112,204	
Foundation Scholarship Fund		_	947,130	947,130	
Robert and Marilyn Kovach Scholarship Fund		~~ =	15,118	15,118	-
Mark Grace Memorial Scholarship Fund		<u>=</u>	5,000	5,000	=0
Nyeste-Regling Scholarship Fund	:=:	5 <u>#</u>	2,600	2,600	<b>=</b> 2
St. Clair High School Scholarship Fund founded			_,	-,	
by the Trumble and Frank and Bula Carney					
Memorial Scholarship Funds	( <del>=</del> )	X=	64,422	64,422	<b>=</b> 2
Port Huron Area School District Scholarship			33.32 Maria		
Fund founded by Cyril Smith and James T					
Kreger Memorial Scholarship Funds	-	T.	49,292	49,292	4
The Noon Optimist Club of Port Huron	_	M <del>2</del> F		=	<b>₩</b> 92
•					
Donor Designated Funds:			1 062 266	1 062 266	
Walter K. Brooks Memorial Fund Back to School Events Fund	-	3₩	1,962,266 23,377	1,962,266 23,377	<b>=</b> 50
	( <del>=</del> )	<i>0</i> <del>=</del>	488,574	488,574	
Helen David Fund for the Council on Aging Marcia M. Haynes Endowment Fund		1.5	7,392	7,392	-
Marian Pollock Moore Fund	-	1.50 200	134,788	134,788	
Tunnel Fund	-	\$37 Yes	5,188	5,188	_
	_		5,100	5,100	
St. Clair County Chapter - American Red			12.066	12 066	
Cross Endowment Fund	-	-	43,966 46,704	43,966 46,704	
St. Clair Rotary Centennial Park Fund	-	% <del></del>	14,798	14,798	# #
B.D.G. for St. Clair Little League Mary B. Andreae Fund	. <del></del>	11 <del>7</del> 1	31,493	31,493	<b></b>
River Walk Project Fund	#1 vac	15	3,841	3,841	_
Robert J. Goff Fund	Leville.	2000	3,041	5,041	
Bob & Ann Tompert Endowment Fund	_	·-		_	_
River Walk Endowment Fund (for BWLF)		_	111,539	111,539	es:
	, <del>-</del> .		111,557	111,557	
Donor Advised Funds:				THE PROPERTY AND A STATE OF THE PARTY.	
James C. Acheson Fund II	-	-	1,897,279	1,897,279	<u> </u>
Acheson Fund for Education	-	-	629,572	629,572	2
Bob Abdoo Memorial Fund	-	3 <u></u>	50,531	50,531	_
Algonac Lions Club Fund	<b>(</b>	:=	472,558	472,558	-
Angi Austin Fund	9,110	2° <del>14</del> 1,	( <del></del>	9,110	-
St. Clair Foundation Fund	1,614	8. <del>=</del> 0		1,614	-
Starting Line Youth Running Fund	(#X		4,086	4,086	<del></del>
H. & H. Whiting Foundation Fund			-	•	=======================================

			•		
	Unres	tricted	Temporarily Restricted		
		Board	Donor	5	Agency
	Undesignated	Designated	Restricted	Total	Endowment
Donor Advised Funds (cont'd):	Chatsignated	Designated	11050110101		
Lisa Harris Pink Ribbon of Hope Memorial Fund	\$ 17,125	\$ -	\$ -	\$ 17,125	\$ -
Norman and Isabel Cosgrove Memorial Fund		-	33,178	33,178	=:
The DeWald/Beckett Charitable Fund	150	=	325,281	325,281	37
The DeWald/Cook Charitable Fund	(=)	-	241,782	241,782	<del>≡</del> //
Joelle Marie Hajjar Fund	11,751	_	-	11,751	. <del>11</del> 6
John W. & M. Louise Shier Family Fund		129,261	-	129,261	
Wyatt Walker Friendship Fund	ş=-	,	70,522	70,522	4
James L. "Jim" Little Fund	-	2	35,315	35,315	±0
Niester Family Fund	-	=	26,840	26,840	₩1
Kusch Family Fund		_	194,597	194,597	
Thomas & Nancy Hunter Family Fund	_	_	113,673	113,673	-
Taking a Shot at Breast Cancer Fund	557	_		557	-8
Karen Ann Borwick Memorial Fund	2,253	_	_	2,253	2
Algonac Rotary Club Fund	2,233	-	···	2,233	_
Emery Family Fund	450			450	52-65 Agric
Charles and E. Gail Kelly Fund	4,100		50 22	4,100	**************************************
Helen Kramer Memorial Fund	- 4,100		<u> </u>	-,100	<b>=</b> 0,
Nasr Family Fund	66,907		_	66,907	<b>=</b> 0
Omega Fund	-	_	_	-	
River District Fund	_	_	_	_	-X
Sushma & Ramesh Reddy Family Fund	80	_	_	80	147
Chuck and Barbara Staiger Fund	-			-	**** ****
Chuck and Vicky Knowlton Fund	100 to 10		59,963	59,963	<u> </u>
Talmer Bank and Trust Fund			55,505	57,705	
David Whipple Family Fund					
Keith and Wendy Zick Fund	501	_	~ _	501	
Norm and Joyce Beauchamp Fund	501	_	_	501	5000F
Fletcher Family Fund	-			_	
Fran McPhedrain Fund	-	-			
Gerry Kramer Spartan Fund	=		194,010	194,010	
Bill and Lydia Schwarz Family Fund	X <del>=</del> X Van	- <del> </del>	194,010	174,010	
Dave Lomasney Family Fund	35	# 	1	1	
Mirabelli Family Fund	-	_	_		
	-	-	_		
Walker Family Fund Wladimir E. and Linda J. Boldyreff Fund	-	-	7,992	7,992	
	( <del>=</del> .)	<del></del>	1,772	1,772	
Organization Designated Funds:					
Algonac-Clay Township Historical Society Fund	=	=	10,171	10,171	9,988
Algonac Community Schools Education					100000 0000 00000 0000
Enrichment Fund	7=1	-	71,177	71,177	179,636
Blue Water Council Boy Scout Endowment Fund	-	-	7,062	7,062	72,718
Disability Services Fund	i <del>n</del> :	=	559	559	25,165
Quota International Helen David Fund	( <del>m</del> )	=	Ĭ	F	33,231
United Way of St. Clair County Fund	=	=	1,725	1,725	30,508
Supporters of East China School District Fund	140	-	150,224	150,224	57,705
Habitat for Humanity "Power" Fund	121	-	52	52	29,504
Blue Water Hospice and Visiting Nurse Association	1 -	<u> </u>	13,458	13,458	42,340
Hunter Hospitality House Fund	;-;	-	49	49	36,531

	Net Assets									
	Unrestricted Board		Temporarily							
				Restricted Donor			Agency			
						m · 1				
Organization Designated Funds (cont'd):	Und	esignated	Desi	gnated	R	estricted	-	Total	_ <u>E</u>	ndowment
John R. Dolan Fund	\$	_	\$	_	\$	686,964	\$	686,964	\$	_
Blue Water Developmental Housing, Inc. Fund	Ψ	-	Ψ	-	Ψ	-	Ψ	-	Ψ	36,706
KIDS in Distress Services Fund		-		-		22,506		22,506		
St. Clair County Library Fund (incl. the						980				
Lawrence E. Owens Endowment)		-				225,867		225,867		( <del>=</del> ):
Clayton A. and Florence B Lewis										
Memorial Book Fund		=		-		<b></b> ()		-		34,825
Community Mental Health Fund				-				=		2 <b>5</b> .7
Marine City Historic District										
Restoration Committee Endowment Fund		-		Ē		1,849		1,849		53,825
McMorran Place Fund		-		ä		13,797		13,797		398,021
Girl Scouts - Michigan Waterways Council Fund		-		-		19,914		19,914		5,444
Michigan Nature Association Fund				_		524,661		524,661		1,271 17,149
Peoples' Clinic, Helen David Fund				-						
Port Huron Area School District Fund Port Huron Hospital Foundation		-		-		44,006		44,006		150,302
Endowment Fund		Sim.				4,947		4,947		17,118
Safe Horizons Fund		-		_		157,382		157,382		60,900
Sanborn Gratiot Memorial Home Endowment Fund				_		945		945		33,024
St. Clair Public Library Capital Fund				_		22,115		22,115		12,255
SCORE Fund (St. Clair County Organized						,111		,		,
Recreation for Everyone)				-		12,155		12,155		757
St. John River District Hospital Fund		( <u>144</u> )		24		9,391		9,391		19,655
Friends of St. Mary's School (St. Clair) Fund		7-1		-		69,001		69,001		356
Thomas & Frances Treleaven Fund		3-1		-		670,386		670,386		<del></del>
Cardinal Mooney Catholic High School Fund		·		-		1,920		1,920		20,480
Field of Interest Funds:										
Algonac-Clay Community Fund		-		ä		222,786		222,786		-
Charles and Margaret Anderson Foundation						,		,		
Endowment Fund		31 <del>4</del> 8		-		1,829,311		1,829,311		-
College Access Endowment		-		-		149,177		149,177		-
Frank V. Carney & Bula A. Carney										
Memorial Fund		181		=		553,798		553,798		170
Citizens for St. Clair Fund		=		=		535,499		535,499		=
Harry F. Lewis Fund		-		=		156,865		156,865		-
Rev. Rene L. Desmarais Fund				Ħ		113,641		113,641		(4)
Port Huron Community Fund		-		-		7,553		7,553		130,506
Robert H. and Paula M. Cleland Community		( <del>     </del>		=		43,967		43,967		( <b>=</b> );
Marwood Manor Endowment Fund		-		=		269,908		269,908		-
Ernest T. & Barbara A. Oskin Fund				=		1,256,504		1,256,504		H
Native American Endowment Fund		=		-		31,931		31,931		(元)
St. Clair High School Class of 2000										
Giving Back Fund		-		<u> </u>		30		30		-
Access to Recreation Fund				=		246,991		246,991		120
Claude and Alexa Lawrence Fund		175		=		158,257		158,257		
Maritime Fund		-		Ħ		41,463		41,463		7=0

	3		Temporarily		
	Unrestricted		Restricted	i e	
		Board	Donor		Agency
	Undesignated	Designated	Restricted	Total	Endowment
Field of Interest Funds (cont'd):			74	76	7/4
Charles F. Moore Memorial Fund	\$ -	\$ -	\$ 2,742,932	\$ 2,742,932	\$ -
Women's Initiative Fund	-	-	765,243	765,243	=
Emily Bigelow Emergency Services Fund	<del>-</del>	-	79,285	79,285	<b></b> .
Women's Initiative Steering Committee	<b>(22</b> )			(22	
Giving Circle Fund	622	=	<u></u>	622	-
Smilegivers Giving Circle Fund Mickey & Agnes Knowlton Fund			48,991	48,991	-
Eastern Michigan Christian Foundation Fund		-	167,377	167,377	-
Friday Food For Kids Fund - Algonquin	-	-	62,951	62,951	_
Friday Food For Kids Fund - Algoridani Friday Food For Kids Fund - Belle		-	02,931	02,931	<del>-</del>
River Elementary	_	_	21,345	21,345	_
Friday Food For Kids Fund -			21,545	21,515	
Cleveland Elementary	·	<u>a</u>	7,443	7,443	
Friday Food For Kids Fund - Woodrow			.,	, , , , ,	
Wilson Elementary	9 <u>48</u> 8	·	10,314	10,314	-
F. William & Patricia Schwarz Fund		, <u>e</u>	146,700	146,700	<b>4</b> 0
Thomas K. Smith Fund	-	=	144,728	144,728	-
Youth Advisory Council Fund		19	1,458,319	1,458,319	-
Healthy Youth, Healthy Seniors Fund	198	Yo <u>l</u> zi	161,531	161,531	<u>₩</u> 9
Alexa Lawrence Fund for Education	=		82,894	82,894	<b>-</b>
Community Capital Club (C3) Fund		12	312,126	312,126	
Henry and Harriet Whiting Memorial Fund		12	2,588,066	2,588,066	
DSLT Fund		*** ?#	865,402	865,402	450
Mary Moore Fund	1 <u>2</u> 2	2 <del>4</del>	975,886	975,886	<b>—</b>
Marysville Community Fund		:-	38,039	38,039	22,562
Fred and Lezlynne Moore Family Fund	<i>≡</i> 3	X <del>e</del>	922,843	922,843	-
Juanita Gittings Youth Fund		s <del>=</del>			=
data kerebagai alek kera rechineren (kori - Jo - por tro- dendo ben estas sub-					
Charitable Gift Annuity Fund:					
Raymond & Catherine Gellein Fund	<b>(m</b> )	9=	5,367	5,367	<b>.</b>
The second secon					
Community Renaissance Fund	470,435	57 <b>-4</b>	-	470,435	<b>*</b> 3
Blue Water Land Fund, Inc.	3,582,919		-	3,582,919	
Total	\$ 6,109,122	\$ 4,024,142	\$43,118,144	\$ 53,251,408	\$ 1,688,132
				The state of the s	